

#### PRESS STATEMENT

## OUR JOURNEY OF 2024-2025 AND PROSPECTS FOR 2025/2026.

## Uganda Media Centre, 4th August 2025,

The Financial Year 2024/2025 was a defining period for us at KCCA—a year of bold action, decisive leadership, and unwavering commitment to transforming Kampala into a livable, modern, and inclusive city.

We know the challenges our city faces—waste management, flooding, traffic congestion, limitation in access to public services—and we have not shied away. Instead, we have rolled up our sleeves and led from the front. I'm proud to share with you what we've accomplished together, where we're heading, and what support we need to keep this momentum.

## 1. Waste Management

One of our biggest victories this year has been securing a 230-hectare site in Buyala, Mpigi, for a modern Integrated Waste Management and Resource Recovery Facility. This came as a direct response to the challenge at Kiteezi landfill, which has long outlived its usefulness.

We have started decommissioning Kiteezi, flattening garbage heaps with USD 1 million grant received from the government of Japan through UN Habitat to mitigate immediate high risk at the Landfill. This intervention shall consider 7 acres of the 39 where we intend to manage gas emission, steep slopes, leachate and improve drainage. This is ahead of a bigger process we are undertaking to source a contractor who can remediate and repurpose the remaining part of the Kiteezi land fill.

# Establishment of a modern integrated Waste Management and Resource recovery facility.

Buyala will be a game-changer as an integrated waste management hub.

Waste management isn't only about the final part where garbage rests. Every weekend, we join city residents in community cleanups. These aren't just symbolic. They're about changing mindsets, teaching communities how to sort garbage at the source, to recycle it or reuse and reminding us all that a clean city is a shared responsibility which starts with each one of us.

We are also implementing a no litter campaign, where we are encouraging everyone to dump garbage in a proper and responsible way. Our enforcement team have also done great work, sensitizing the community and arresting those who dump garbage irresponsibly. And on this I want to call upon the media to support us and sensitize the masses.

On responsible handling of waste, city dwellers are required to put waste in a litter bin or keep it until you find one.

City cleaners have been contracted under the reservation scheme arrangement providing work for the vulnerable, a total of 4,032 vulnerable residents organized under SACCOs (Community SACCO and Seven Hills) drawn from the five division of Kampala were contracted under a reservation scheme to clean the city. By the end of Financial Year 2024/25 their payment was all up to date. With resources available, we commit to this timely payment and ensure our city is clean.

## 2. Constructing Roads, Connecting Communities

Under the Kampala City Roads Rehabilitation Project (KCRRP) we are rehabilitating over 70 kilometers of city roads, with some roads including, Old Mubende Road, Wamala Road, Sunna I Road, Kabega Road, Kigala Road, and Luwafu Road, completed awaiting installation of street lights, road marks. Major bridges like Kayemba Bridge (Queens Way) 95 % complete and the Nakawa Railway Crossing is also 90% completed. All these bridges are in use and will ease mobility, improve connectivity and boost business.

#### **GKMA - UDP**

In June 2025, we had a ground breaking ceremony of the 1.05 km of Katalemwa road in Kawempe division and launch of construction of road works under Phase I of the **Greater Kampala Metropolitan Area Urban Development Program (GKMA-UDP).** This phase has 15 roads measuring 19.85 kilometers of the 81.7Km expected to be constructed under the project. The roads cut across all five city divisions and will transform how we move around Kampala. Other roads under this include, Rashid Khamis Road, Ben Kiwanuka Street, Matia Mulumba/Old Kampala, Ginnery Road, Kira Road, Mukalazi Road, Muganzirwazza Road, among others.

In the last six months of the FY 2024/25, Our internal teams have also worked on key roads, Kakonge, Naguru rd, Naguru Drive, Kanyike Road, Ismail Lane, Mukubira Road, Ismail Road, Kyebando Ring and Erisa, Kisasizi/Kikubamutwe Road, Mawanda Road, Katonga, Ssezibwa, Kagera, Clement Hill, Mabua among others. These have undergone sectional and complete overhaul to ensure smooth ride and flow of traffic using GoU funding.

In the next three financial years, Kampala Capital City Authority is to receive UGX 550B for 84Km from the Central government to upgrade, reconstruct/ rehabilitate roads and drainage facilities in Kampala under the framework contract of M/s Dott Services Itd.

The first phase is of 14.65 km of 24 roads. Examples of these roads include; Kabaka's Lake Road and Mapeera Road in Rubaga Division, Kalinabiri Road in Nakawa, Golf Course Road, Duster Street, and Lower Kololo Terrace in Central Division, Nsamba Road and St Stephen Hospital Ring Road in Kawempe Division as well as St Barnabas Road in Makindye Division.

Under the Junction improvement project funded by JICA, we completed the Kampala Traffic Control Center (TCC) at City Hall, with signal equipment set to arrive. Once operational, the Center will manage Kampala's traffic in real time, relieving pressure on the Uganda Police Force and minimizing congestion citywide. At least 27 junctions have been signalized and with five roundabouts of Mulago, Kubbiri, Mulago Mortuary, Grand Imperial, and Rwenzori House removed. These have improved traffic flow and enhanced the beauty of the city.

We shall signalize more junctions under the KCRRP, at least 22 of the junctions are lined up for signalization. Among them are Canon Apollo Kivebulaya/Albert Cook road junction, Kabalagala Junction, and Kibuye Junction.

## 3. Responding to Floods to make Kampala Capital City more Resilient

Floods have devastated parts of our city for years. In response, we've maintained drainage channels in Bwaise, Kansanga, Ggaba, Kalerwe, Lubigi, and Nakamiro. De-silting Lubigi is ongoing. This accounts for the decreased flooding of the of the city in recent days.

In FY 2025/26, we plan to complete 47.7 kilometers of new drainage improvements in the divisions, across the 98 parishes, reconstruct and install 500 manhole covers, and complete culvert and box drain upgrades to ensure that our drains can withstand Kampala's increasing rainfall.

We have completed stone pitching at Wakaliga Kivumbi zone drainage, Kikubamutwe Outflow Channels, Bunga Leisure Gardens

Desilting, garbage collection and slashing of Nakivubo channel banks and Pan Africa channel by the in-house drainage casual workers team continues to enable us maintain the ambiance of the city.

Construction of Odong Roadside Channel (210m), Bikumbi (385m), improvement works on Upper Naguru Community Drainage (315m), Wakaliga community drains among others

## 4. Restoring Dignity in Public Spaces

Public toilets may not make headlines, but they make a difference. In FY 2024/25We built 59 new toilets—33 in public schools and 26 in public areas—and renovated 14 more. Markets, police stations, and schools now have dignified sanitation facilities that serve thousands daily. We have two new public toilets at City Square, one in Bukoto market, one in Kiswa market, two at Nakawa market, in Namuwongo market, at Kira Police station, Naguru Police barracks, Katwe Police station. We built toilets in the following schools; Kiteebi primary school two, Kansanga Primary School, Police Children Primary School Kibuli, Mbuya Primary School, Mutundwe Primary School, St. Paul Primary School Nsambya, Kampala Primary School, St Martin Primary School Mulago, Kibuye Primary School, Nursery School Luzira Prisons, Police Children primary school Ntinda, Nakawa police barracks Nursery, Lubiri Secondary among others.

#### Schools infrastructure.

Completed Phase II Construction of a 9-classroom block at Nakivubo Primary School and the renovation works at Munyonyo Primary School.

A number of procurements were completed for; Finishing works for the removal of asbestos and remodeling of classrooms and laboratory block at Kololo SS and renovation works of classrooms including removal of asbestos at Kyambogo College School.

- Phase 1 of construction of classrooms at Kasubi Family P/S and fencing of the school pending commencement of civil works
- Phase III of the construction of a 6-classroom block and a 9classroom block at Mpererwe P/school and at Nakivubo P/School respectively.
- Purchase of land at Bukasa P/S pending payment of the first installment

We've also embarked on renovating Philip Omondi Stadium, ensuring our youth have safe spaces to grow their talents.

## 5. Protecting Kampala's Children

One of the hardest truths about our city is the number of children living and begging on the streets. This year, 208 street connected children rescued and we followed up 684 children who were reintegrated in 4 government schools in Napak District.

This wasn't just a rescue. It was a rescue from child traffickers, from exploitative street begging rings, and from a future without opportunity. We've strengthened enforcement and continue to crack down on illegal vendors and child exploitation rings.

# 6. Livelihood – Delivering Urban Communities into the money economy

## Markets,

H.E the President Commissioned Busega Market on 7<sup>th</sup> July 2025, which is now home to over 2,000 vendors and have completed registration and zoning of vendors which have helped restore order. We're also progressing well on construction works at Kiseka and Kitintale Markets (Phase II) that has now been roofed. We plan to construct two modern markets per division, following the President's directive.

We have undertaken registration of vendors with work spaces in 16 out of 17 markets under the principal of one stall one vendor. We have delineated departments according to goods and services sold in five markets and so far facilitated elections of department heads in two markets Busega and City abattoirs.

Registration and vendor zoning is ongoing in all markets to enable formalization of businesses and managing trade order.

We have also profiled 78 private markets, and have held sensitization with these market owners on the Markets Act 2023 and other laws. Next financial year we are continuing with on sensitization to help private markets align, with the Markets Act.

## Youth Empowerment,

At the Kabalagala Youth One-Stop Centre, and Employment Services Bureau we trained over 600 young people in skills like photography, graphic design, bakery, and hairdressing. 125 of them completed and now hold certificates in vocational education, moving closer to full employment and independence. Some of the youth have been given startup kits like hair dryers, digital tailoring

machines, washing machines, flat iron, ironing board, hair cutting machines, chest freezer, baking mixer, and gas cylinders among others.

At least 5,704 youth have been sensitized, mentored and linked to apprenticeship programs. While 1,142 people including farmers, pupils, teachers and prison wardens were trained on urban farming vegetable production.

#### **Economic Inclusion.**

I am pleased to note that, Kampala has been ranked highest in disbursement implementation of the **Parish Development Model (PDM)** as per information from the Ministry of Finance Planning and Economic Development. Kampala's 98 parishes have received UGX 9.8 billon in the third financial year 2024/25 supporting over 9,065 beneficiaries engaged in agricultural value addition production lines, which largely employs most of our city residents/households.

For the last three financial years, since 2022/23 to date, Kampala has received UGX 29.3 billion benefiting a total of 28,516 households. This translates into real, grassroots impact.

We have also conducted a total of 98 Parish Financial Inclusion System trainings for 294 PDM SACCO Leaders on Financial Literacy (Ekibalo) in each Parish.

The beneficiaries are involved in various enterprises including juice making, vegetable selling, restaurants, stall (midala), backyard farming and many are able to make a living and join the money economy.

#### Livelihood restoration

## Kiteezi;

The 10th August 2024 Kiteezi garbage slide caused significant loss, displacing 142 households.

Under the stewardship of the Office of the Prime Minister (OPM), KCCA has since led a multi-agency response to compensate and rehabilitate affected persons.

## So far;

- i) The 18 Properties of the Households Affected during emergency excavation have been compensated.
- ii) The 34 Households that were submerged have had an approved Valuation of UGX 2.14 billion as at 22nd April 2025, the process of having them compensated is under way.
- iii) The 70 Flood-affected households have had Structural integrity analysis completed as at 30<sup>th</sup> July 2025 and are awaiting valuation
- iv) The 8 Undeveloped land parcels affected, identified by Chief Government Valuer (CGV), to be included in next valuation

## 7. Making Kampala Greener and Healthier

Climate change is real, and Kampala must adapt. In June, we launched the Urban Forest Management Plan (2023–2029), committing to expand tree cover and protect green spaces.

We have at least 8500 trees across the city, in school, public areas, along the road and with our partner MTN we planted 100 trees during the MTN partnership event at Kabalagala youth center, and we continue to beautify roads in the Capital City. Please visit; Nile

Avenue, Lugogo Bypass/Kira Road, Jinja road towards Nakawa among others.

Improved and rehabilitated green spaces, like Constitutional Square, Mutesa II monuments Katwe median, Kampala road, Nile Avenue, Jinja road, Yusuf Lule road.

Enforcement on those misusing green spaces is ongoing—some offenders have been assigned community service. In the coming year, air quality monitoring, expand green corridors, and plant thousands of trees—working with schools, faith institutions, and private sector partners.

## 8. Development control.

A call to developers to have their plans approved has been made in the media (from 15/5/2025 - 15/8/2025).

A total of 1011 development applications have been received, and processed a total of 902 applications so far and with a reduced average turnaround time of 4 weeks within which an applicant receives a response.

## 9. Revenue mobilization;

We continue to enhance our local revenue mobilization efforts. In the FY 2024/25 KCCA collected Ugx 127.6Bn against a target of UGX 120.4 billion recording a 106% performance. In the FY 2025/26 we target to collect Ugx 132.4 Billion.

At least 29,095, new taxpayers have been identified and registered against the target of 25,000. We have conducted a valuation and revaluation of properties, across the city to improve our property rates collection in order to optimize our local resource contribution to service delivery.

We have prioritized citizen engagement as a means to secure voluntary compliance by taxpayers in meeting their obligations with the Authority. Over 148 engagements have been conducted in the 98 parishes sensitizing them about the various revenue sources and voluntary compliance.

#### 10. Focus on in Financial Year 2025/26

As we prepare for FY2025/26, here are our top priorities:

- Complete the various road works under the KCRRP, roads like Salama, Sir Apollo Kaggwa, Portbell, Spring road, Industrial Area roads among other will be completed by end of this financial year.
- ii. We shall continue our work of signalizing new junctions and install 123 km of pedestrian and cycling lanes under KCRRP. At least 22 junctions are earmarked for signalization, like Spring, junction, Kabalagala Junction, Queens Way including Kibuye junction, Canon Apollo Kivebulaya/Albert Cook road junction.
- iii. We shall also complete road works under the Greater Kampala Metropolitan Area Urban Development Program (GKMA-UDP), especially the 15 roads we launched this month.
- iv. The process of fully operationalizing the Buyala Landfill, including weigh bridges, access roads, gas capture, and leachate treatment is going to be fast tracked.
- v. We plan to maintain 47.7 km of secondary and primary drainages works, Lubigi, Kansanga, Nakamiro, Nalukolongo,

Nakivubo. And 5.3km of new drainages including community drainage in various parishes across the city. Mpima Erebera, Kivumbi zone in Rubaga, Kitante zone, Station Approach, Ssebana road, Nsoba, Kifumbira, (Central Division) Nabowa Drive, Kabeze mosque (Kawempe), Nakawa, Nsambya Charity, Mayanja Channel, Kizungu Community drain (Makindye division).

Under the GKMA-UDP we shall work on high impact drainage projects including Lugogo Box Culvert, Kyambogo Box Culvert, Mambule Box Culvert, Katwe I and II, Kanyogoga Box Culvert.

- vi. We shall complete the construction of maternity ward at Kiswa Health Centre, which currently still under construction.
- vii. We are going to commence construction of Ggaba market and Usafi to increase work spaces. And embark on sensitization of vendors in private market to help them align, with the Markets Act 2023.
- viii. In order to achieve our vision of making Kampala a liveable city we are going to scale up air quality and climate adaptation interventions. Install more air monitoring equipment, plant trees, protect our wetlands among others.
  - ix. We shall procure 710 school desks for 10 schools and fast track the upgrading of Kasubi Primary School.

## 11. But We Still Face Challenges

We've come far, but we're not there yet. Funding remains our biggest hurdle:

We still need funding for a garbage trucks for each of the 100 parishes to manage waste effectively.

Encroachment on wetlands and inappropriate waste dumping continues to block natural water flow and increases flood risk. We commit to work with sister institutions like Ministry of Water & Environment, NEMA as well as stronger community involvement and enforcement.

Our ambulance fleet is too small for our city's population. Only 12 ambulances are operational—some are getting old. We need at least 10 new ambulances.

#### We shall not relent!

But I want to be clear: we will not slow down. We will overcome these hurdles through public-private partnerships, smarter planning, resident engagement, and most importantly, a collective commitment to build the Kampala we all deserve, a liveable City.

## 12. Civic responsibility during election period.

As we get into the National and Local Government election period we call upon the public to keep calm and participate responsibly. Let us protect City infrastructure and avoid politicking in public work & service delivery spaces like markets, taxi parks, schools, health facilities among others. We have issued guidance on placement of election campaign tools and our advice is that they should be followed.

## 13. City festival

Having said all this, I am excited to announce the return of a city celebration, the Kampala City Festival 2025. The launch shall be on 6<sup>th</sup> August 2025 at City Hall and the Festival date shall be announced on that day. It's going to be bigger, better, and bolder!

This will be a celebration of our culture, innovation, creativity, and community spirit. It's not just about fun—it's about coming together as a city, recognizing how far we've come, and renewing our collective commitment to building a cleaner and liveable Kampala.

Lastly we are grateful for the immense support given to the capital city by H.E Gen. Yoweri Kaguta Museveni, The Minister for Kampala Capital City and Metropolitan Affairs, Hajjat Minsa Kabanda with her State Minister, Hon. Kabuye Kyofatogabye, the Head of Public Service, Ms. Lucy Nakyobe, the City Political leadership and KCCA staff.

It is the responsibility of each one of us to make Kampala a liveable City.

For God and My Country

**Sharifah Buzeki, Executive Director – KCCA**